

Program of Work  
for Students Beginning Study toward the  
Master of Science in **Human Resource Management** Degree in  
2021 Fall or 2022 Spring or 2022 Summer

Required Advanced Human Resource Management Courses		
Credit Hours	Course	Generally Offered
24	<b>MANA 5322: Compensation &amp; Reward Systems</b>	Every Fall Term
	<b>MANA 5329: HR Metrics and Analytics</b>	
	<b>MANA 5332: Managing Diversity in Organizations</b>	
	<b>MANA 5341: Staffing and Performance Management</b>	
	<b>MANA 5323: Training and Development</b>	Every Spring Term
	<b>MANA 5327: Human Resource Law</b>	
	<b>MANA 5334: Organization Consulting &amp; Research</b>	
	<b>MANA 5348: Human Resource Business Strategy</b>	

Required Advanced Elective Courses	
Credit Hours	Course
9	<b>Elective: 3 quantitatively oriented graduate business credits <sup>a</sup></b>
	<b>Elective: 3 quantitatively oriented graduate business credits <sup>a</sup></b>
	<b>Elective: 3 graduate credits <sup>b</sup></b>

<sup>a</sup> Students with non-business undergraduate degrees are required to take at least six graduate credits of quantitatively oriented core-type business courses in the "Required Advanced Elective Courses" area. These courses are pre-approved to satisfy this requirement: ACCT 5307, BSTAT 5301, BSTAT 5325, ECON 5313, FINA 5311, OPMA 5321, OPMA 5361, and OPMA 5362. (Please note that some of these have prerequisites.) Advisor approval is required for other courses.

<sup>b</sup> 5000 or higher courses are pre-approved to satisfy this requirement from: UTA College of Business (ACCT, BCOM, BLAW, BSTAT, BSAD, ECON, FINA, HCAD, INSY, MANA, MARK, MASI, OPMA, and REAE); and UTA courses in CSE, EDTC, EDUC, IE, PSYC, SOCI, STATS, and WOMS. Advisor approval is required for other courses.

Required Capstone Course (To Be Taken During Last Semester)	
Credit Hours	Course
3	<b>MANA 5336: Strategic Management</b>

Details	Contact	Connect
<a href="https://www.uta.edu/hrm">https://www.uta.edu/hrm</a> <ul style="list-style-type: none"> <li>• <a href="#">application information</a></li> <li>• <a href="#">fast facts</a></li> <li>• <a href="#">curriculum</a></li> <li>• <a href="#">resources</a></li> <li>• <a href="#">faculty</a></li> <li>• <a href="#">alumnae and alumni</a></li> </ul>	<b>Dr. Tom Graca</b> Clinical Professor of Management Director of the Graduate Program <ul style="list-style-type: none"> <li>• <a href="mailto:TomG@uta.edu">TomG@uta.edu</a></li> <li>• <a href="tel:1.617.631.6696">1.617.631.6696</a> (voice)</li> <li>• <a href="tel:1.617.631.6696">1.617.631.6696</a> (SMS/text)</li> <li>• <a href="#">make an appointment</a></li> </ul>	  

Generally Offered during Fall Semesters

**MANA 5322**  
**COMPENSATION & REWARD SYSTEMS**

Management of compensation systems in business and other organizations; concepts models and practices related to wage and salary levels and structures; perceived equitable pay; individual performance appraisal, rewards and satisfaction; benefits and employee services.

**MANA 5329**  
**HR METRICS & ANALYTICS**

Research design, data collection, and hypothesis testing applied to human resource management. The class focuses on basic statistics, quantitative decision-making, and data presentation skills using Human Resource metrics and analytics examples.

**MANA 5332**  
**MANAGING DIVERSITY IN ORGANIZATIONS**

Examines implications of employee diversity in organizations, including human resource and organizational behavior issues related to aspects of diversity. Includes study of the changing demographics of workers, effects of diversity on organizational performance, and ways of effectively managing in organizations having applicants, employees, and customers from diverse backgrounds. Research on diversity issues is examined, as are process of stereotyping and myths and misperceptions about diversity issues. Legislation related to diversity is also reviewed.

**MANA 5341**  
**STAFFING & PERFORMANCE MANAGEMENT**

This course covers employee recruitment, selection and performance appraisal. Topics include recruitment strategies and methods, methods of employee selection, performance planning, development and validation of appraisal instruments, implementation and conduct of performance appraisal, and performance feedback and counseling.

Generally Offered during Spring Semesters

**MANA 5323**  
**TRAINING & DEVELOPMENT**

Examines the components of training systems. Topics include assessing training needs and establishing objectives, developing training programs, selecting appropriate training techniques, and evaluating training outcomes.

**MANA 5327**  
**HUMAN RESOURCE LAW**

Coverage of statutory and case law in the employment setting. Emphasis placed on employment discrimination, compensation and benefits law; government agencies which administer and enforce employment laws are also reviewed.

**MANA 5334**  
**ORGANIZATION CONSULTING & RESEARCH**

Explores internal and external consulting to business organizations. Emphasis on the management of the change process through the stages of data gathering, diagnosis, analysis, and recommendation.

**MANA 5348**  
**HUMAN RESOURCE BUSINESS STRATEGY**

Designed with the human resource professional in mind, this course analyzes the role of human resource management in developing and executing business strategy. Central to this course is an examination of how contemporary organizations use human resource management to enhance organizational capabilities and achieve strategic objectives.

Generally Offered during Fall, Spring, and Summer Semesters  
(To Be Taken During Graduation Semester)

**MANA 5336**  
**STRATEGIC MANAGEMENT**

Strategic management uses a general management perspective in addressing issues related to the formulation and implementation of corporate and business level strategy. The course involves developing the ability to identify issues, evaluate strategic options and understand the organizational process by which strategies get formed and executed. It builds on the knowledge gained in functional area courses and uses case studies and projects to improve students' analytical and decision-making skills.